



**GUAM SOLID WASTE AUTHORITY**  
**BOARD OF DIRECTORS' MEETING MINUTES**  
**Thursday, March 17, 2022**  
**1:08 pm- 2:43 pm**  
**Guam Solid Waste Authority Via Video Conference**

**I. Call to Order**

Chairman Gayle called the meeting to order for the Guam Solid Waste Authority (GSWA) Board of Directors' meeting at 1:08 pm.

**II. Roll Call**

Board Members:

Andrew Gayle	Chairman
Minakshi Hemlani	Vice Chairwoman
Peggy Denney	Secretary
Cora Montellano	Member

**Management & Staff:**

Irvin Slike	General Manager
Pedro A. Leon Guerrero Jr.	Assistant General Manager
Kathrine Kakigi	Comptroller
Alicia Fejeran	Chief of Administration
Roman Perez	Superintendent
Keilani Mesa	Administrative Officer
Aileen Cruz	Administrative Assistant

**Guests:**

Cory Hindz	Jacobs
Jessie Chargualaf	Office of Senator Perez

**III. Determination of Proof of Publication**

1st Publication with Pacific Daily News on Thursday, March 10, 2022.  
2nd Publication with The Guam Daily Post on Tuesday, March 15, 2022.

**IV. Approval of Agenda Items**

Vice Chairwoman Hemlani made a motion to proceed with the agenda prepared and provided by Chairman Gayle. Member Montellano seconded the motion. There was no further discussion. The motion passed unanimously.

**V. Approval of Minutes**

Vice Chairwoman Hemlani made a motion to approve the minutes from the meeting held on February 17, 2022. Secretary Denney seconded the motion. There was no discussion, and the motion passed unanimously.

**VI. Reports**

**a. Management Reports**  
**I. Operational Update**



General Manager Slike met with Guam Power Authority (GPA) regarding solar panels for Cell 1 and Cell 2. He discussed with GPA the possible total energy that may be gained. He will look into the feasibility study to present it to the Board. He reported he had a meeting with Tetra Tech regarding a possible project dealing with repurposing fuel and vehicles. He also stated he met with Green Group Holdings regarding their contract. He said Operations has been doing an excellent job with reducing vehicle maintenance. He presented the financials as of January 31, 2022. Comptroller Kakigi reported that GSWA expects to obligate \$31M this fiscal year. Funding sources include the Annual Budget of \$18.8M, ARPA funds of \$10.4M, and a reimbursement of \$850,000 from Cell 3. General Manager Slike stated the purchasing of trucks will be the main expenditures this year. He stated that GSWA is holding expenses down with a slight improvement in revenue. He stated the tonnage is mirroring the revenue and there are improvements with customer base. Chief of Administration Fejeran informed the Board of the procurement process regarding the purchasing of trucks over \$500,000. Comptroller Kakigi will update the Board by next meeting on the timeline about the financial management system.

## **II. FY2023 Budget**

Comptroller Kakigi presented the FY2023 Budget Hearing to the Board. She stated she would have a Board Resolution prepared for the next Board meeting to approve the requested budget for FY2023.

### **b. Legal Counsel's Report**

No discussion

### **c. Committee reports**

#### **I. Zero Waste Round Table / Revolving Recycling Fund Subsidy**

Secretary Denney stated that Senator Sabina Perez met with GEPA Administrator Walter Leon Guerrero to acquire his feedback regarding the zero-waste legislation that she intends to introduce.

## **VII. Unfinished Business**

### **a. Island Wide Trash Collection Initiative**

Chairman Gayle informed the Board that GSWA had received funding for IWC Initiative. He stated there would be a follow-up meeting with proposed legislation that will mandate the initiative. He also reported that GSWA will be working with Guam Waterworks Authority (GWA) for customer listing and Department Revenue and Taxation (DRT) for garnishment of income tax returns for any delinquencies. Chairman Gayle also reported that he contacted the Governor and Lieutenant Governor that GSWA will be proceeding with the procurement of trucks.

### **b. Ordot Post Closure Plan Update**

General Manager Slike stated that GSWA has a meeting with Gershman, Brickner & Bratton, Inc. (GBB) every week. He stated there was a conference call with Guam Environmental Protection Agency (GEPA). He informed the Board how the process will go and what documents need to be prepared before a scheduled court date is determined. Chairman Gayle inquired about the projections for the financing plan to fund the closure process and if the Board will be able to make comments on the plan.

### **c. Layon Cells 1 and 2 Closure**

General Manager Slike reported that he met with Guam Power Authority (GPA) regarding a potential solar project for Cells 1 and 2. He stated EA Engineering would be starting on a tier 2 investigation. General Manager Slike stated he is working on the feasibility study.

### **d. Access to new DOA Accounting System in lieu of independent accounting system**

Comptroller Kakigi will inform the Board of an anticipated date.



**e. Rate Case with the Public Utilities Commission**

Chief of Administration Fejeran reported that GSWA released a Request for Proposal (RFP) for Consulting Services and that the deadline has passed. She stated that once evaluations are completed next week, GSWA will be able to identify the top proposer and enter into negotiations. Chairman Gayle stated that this process is needed to carry out the rate study.

**VIII. New Business**

**a. HHW Facility/ USG Contract**

General Manager Slike presented to the Board that GSWA would have to release a Request for Proposal (RFP) to procure the services.

**b. Resolution No. 2022-005 Authorization to allocate \$200k from Layon Landfill Reserves to fulfill contract obligations**

Member Montellano made a motion to approve Resolution 2022-005. Secretary Denney seconded the motion. There was no further discussion. The motion passed unanimously.

**c. Resolution No 2022-006 Authorization to Procure Refuse Trucks and Flat Bed Truck**

Secretary Denney made a motion to approve Resolution 2022-006. Vice Chairwoman Hemlani seconded the motion. There was no further discussion on the matter. The motion passed unanimously.

**IX. Consideration of Pay Adjustment following Evaluation of GSWA Assistant General Manager**

Vice Chairwoman Hemlani made a motion to approve the pay adjustment for the Assistant General Manager following the evaluation. Secretary Denney seconded the motion. There was no further discussion. The motion passed unanimously.

**X. Communications and Correspondence**

Chairman Gayle presented a letter from Jacobs Engineering. He stated the company is working on an Island Integrated Solid Management Plan (ISWMP) and would like to include GSWA as a stakeholder for their upcoming meeting.

**XI. Public Forum**

None

**XII. Next meeting**

The next meeting will be via video call on April 21, 2022, at 1:00 pm.

**XIII. Adjourn**

Secretary Denney made a motion to adjourn the meeting, and Member Montellano seconded the motion. The motion passed unanimously, and the meeting adjourned at 2:43 pm.



# GUAM SOLID WASTE AUTHORITY

**LOURDES A. LEON GUERRERO**  
Governor of Guam

**JOSHUA F. TENORIO**  
Lt. Governor of Guam

**IRVIN L. SLIKE**  
General Manager



GSWA Board Resolution 2022-005

## GSWA Board Resolution No. 2022-005 AUTHORIZATION TO ALLOCATE A TOTAL OF \$200K FROM THE LAYON LANDFILL RESERVES TO FULFILL CONTRACTUAL OBLIGATIONS.

**WHEREAS**, the Guam Solid Waste Authority management is requesting to allocate \$100k from the Layon Landfill Reserves to be used towards the Guahan Waste Control Hauler Only Station contractual costs; and,

**WHEREAS**, the Guam Solid Waste Authority management is requesting to allocate \$100k from the Layon Landfill Reserves to be used towards the Layon Landfill Leachate costs; and,

**WHEREAS**, the Guam Solid Waste Authority needs authorization to allocate a total of 200k from the Layon landfill Reserves to fund these obligations; and,

**WHEREAS**, GSWA management is requesting for this resolution to be effective immediately; and

**THEREFORE, BE IT HEREBY RESOLVED** that the Board of Directors of the Guam Solid Waste Authority does hereby authorize its management team to take appropriate action to ensure that its contractual obligations are met; and,

**BE IT FURTHER RESOLVED** that the Board of Guam Solid Waste Authority does hereby authorize the management team to allocate a total of \$200k from the Layon Landfill Reserves to fulfill its contractual obligations.

Ayes: 4

Nays: 0

Absent: 1

Abstain: 0

Upon said roll call, the text of the foregoing was duly enacted as a Resolution of the Board of Guam Solid Waste Authority, Guam, on the 17<sup>th</sup> day of March 2022.



# GUAM SOLID WASTE AUTHORITY

**LOURDES A. LEON GUERRERO**  
Governor of Guam

**JOSHUA F. TENORIO**  
Lt. Governor of Guam

**IRVIN L. SLIKE**  
General Manager



GSWA Board Resolution 2022-005

**GUAM SOLID WASTE AUTHORITY  
BOARD OF DIRECTORS**

**ATTEST:  
ALICIA FEJERAN, CLERK**

\_\_\_\_\_  
**Andrew Gayle, Chairman**

**BY:** \_\_\_\_\_

\_\_\_\_\_  
**Margaret Denney, Secretary**

**DRAFT**



# GUAM SOLID WASTE AUTHORITY

LOURDES A. LEON GUERRERO  
Governor of Guam

JOSHUA F. TENORIO  
Lt. Governor of Guam

IRVIN L. SLIKE  
General Manager



## GSWA Board Resolution No. 2022-006

### **AUTHORIZING THE MANAGEMENT OF THE GUAM SOLID WASTE AUTHORITY TO PROCEED WITH PROCURING (3) 30YD DIESEL MULTIPACK REFUSE TRUCK, (1) 15YD ELECTRIC REAR LOADER, (1) FLATBED TRUCK, (4) 30YD ELECTRIC MULTIPACK REFUSE TRUCK, AND (2) 15YD ELECTRIC REFUSE TRUCKS**

**WHEREAS**, under 10 GCA Chapter 51A, the Guam Solid Waste Authority shall organize, plan for, and secure and manage resources and promote the implementation of the Solid Waste Management Plan and evaluate and promote capital improvements and maintenance programs to the solid waste management system; and,

**WHEREAS**, the Guam Solid Waste Authority has recognized the need of new refuse trucks to perform collection services to its registered customers safely and efficiently; however, the COVID-19 pandemic impacts have delayed the equipment replacement schedule by two years; and,

**WHEREAS**, the Guam Solid Waste Authority intends to procure three (3) 30yd diesel multipack refuse trucks, one (1) 15yd electric refuse truck, and one (1) flatbed truck using FY22 Operations Capital Outlay balance of \$520,000 and FY22 Fund Balance of \$1,100,000.

**WHEREAS**, the Guam Solid Waste Authority also intends to use a portion of the allocated \$7,920,000.00 in ARPA Funding for the purchase of the four (4) 30yd diesel refuse trucks, two (2) 15yd electric refuse trucks necessary for the Island Wide Collection Program; and,

**WHEREAS**, the Guam Solid Waste Authority intends to begin the procurement process through an Invitation for Bid for these purchases;

**THEREFORE, BE IT HEREBY RESOLVED** that the Board of Directors of the Guam Solid Waste Authority does hereby authorize its management team to take appropriate and necessary actions to fulfill the Authority's obligations; and,

**BE IT FURTHER RESOLVED** that the Board of Guam Solid Waste Authority finds the purchase of a new fleet necessary to GSWA's Operations and hereby authorizes the management team to proceed with the procurement of the necessary equipment and fleet to ensure that the Authority is equipped to fulfill its duties to its registered customers in a safe and efficient manner. GSWA Management is hereby authorized to begin the procurement process for the purchase of all the above mentioned necessary equipment, subject to Public Utilities Commission's review and approval.



# GUAM SOLID WASTE AUTHORITY

**LOURDES A. LEON GUERRERO**  
Governor of Guam

**JOSHUA F. TENORIO**  
Lt. Governor of Guam

**IRVIN L. SLIKE**  
General Manager



Ayes: 4

Nays: 0

Absent: 1

Abstain: 0

Upon said roll call, the text of the foregoing was duly enacted as a Resolution of the Board of Guam Solid Waste Authority, Guam, on the 17<sup>th</sup> day of March 2022.

**GUAM SOLID WASTE AUTHORITY  
BOARD OF DIRECTORS**

**ATTEST:  
ALICIA FEJERAN, CLERK**

\_\_\_\_\_  
**Andrew Gayle, Chairman**

**BY:** \_\_\_\_\_

\_\_\_\_\_  
**Margaret Denney, Secretary**



Challenging today.  
Reinventing tomorrow.

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March 15, 2022

Attn: Alicia Fejeran  
Waste Management Services  
Supervisor  
Guam Solid Waste Authority

542 North Marine Corps Drive  
Tamuning, Guam 96913

Project name: Guam Sustainable Materials Management  
Project no: GUAMSMMP

**Subject: Request for GSWA participation in ISWMP stakeholder meetings**

Dear Alicia,

Per our correspondence earlier this week, I understand that my request to directly address the GSWA Board of Directors as a member of the public during item X. of the agenda at the March 17 meeting was submitted after the meeting agenda was published, and therefore you are verifying if it would be ok for me to speak to the Board on the Zoom call. If it is not possible for me to speak to the Board on the call, please provide this letter to the Board for discussion. Here is a summary of my request:

Guam EPA has statutory responsibility to periodically update the Guam Integrated Solid Waste Management Plan (ISWMP) and they have contracted Jacobs to prepare the current update. Recognizing GSWA's central role in waste management on Guam, we request participation from GSWA in stakeholder meetings to develop content for the ISWMP. Our estimated completion date for the ISWMP is December 2022. We will gather input via two virtual stakeholder meetings and direct communications as needed. The first virtual stakeholder meeting is scheduled for the morning of Thursday, April 21. Meeting announcement and invitation will follow. The intent of the first meeting is to get input on waste diversion goals using data from the 2019 waste composition study. My "ask" is that the GSWA Board commit to assist Guam EPA in this effort by assigning a contact to participate in meetings and provide review comments on the draft ISWMP.

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1132 Bishop Street  
Suite 1100  
Honolulu, HI 96813  
United States

Regards,

Cory Hinds  
Project Manager

(907) 229-6809  
cory.hinds@jacobs.com

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T +1.808.943.1133  
F +1 808.954.4400  
www.jacobs.com

Copies to: Walter Leon Guerrero  
Glenn San Nicolas  
Roland Gutierrez



A G E N D A

- I. Call to Order
- II. Approval of February 16, 2022 Meeting Minutes
- III. Treasurer's Report • February 2022
- IV. New Business
  - A. TG Engineers Zone Change Application
  - B. Easter Activities • April 2022
  - C. Manamko' Month Activities • May 2022
- V. Old Business
- VI. Public Comments
- VII. Next meeting
- VIII. Adjournment

**Guam Solid Waste Authority Board  
of Directors Regular Meeting**

Thursday, March 17, 2022- 1:00 PM (ChST)

Join Zoom Meeting

Link: [https://zoom.us/j/9140408814?](https://zoom.us/j/9140408814?pwd=TjZ3U0dHSVd0ajlKRjBhcWFrc1ZYZZ09)

Meeting ID: 914 040 8814 Passcode: 777546

**Agenda:**

- I. Call to Order
- II. Roll Call
- III. Determination of Proof of Publication
- IV. Approval of Agenda Items
- V. Approval of Minutes
- VI. Reports
  - a. Management reports
    - I. Operational Update
    - II. FY2023 Budget
  - b. Legal Counsel's Report
  - c. Committee reports
    - I. Zero Waste Round Table / Revolving Recycling fund subsidy
- VII. Unfinished Business
  - a. Island Wide Trash Collection Initiative
  - b. Ordot Post Closure Plan update
  - c. Layon Cells 1 and 2 Closure
  - d. Access to new DOA Accounting System in lieu of independent accounting system
  - e. Rate Case with the Public Utilities Commission
- VIII. New Business.
  - a. HHW Facility/USG Contract
  - b. Resolution No. 2022-005 Authorization to allocate \$200k from Layon Landfill Reserves to fulfill contract obligations
  - c. Resolution No. 2022-006 Authorization to Procure Refuse Trucks and Flat Bed Truck
  - d. Consideration of Pay Adjustment following Evaluation of GSWA Assistant General Manager
- IX. Communications and Correspondence
- X. Public Forum: members of the public should contact GSWA to be placed on the agenda if they wish to address the board
- XI. Next meeting
- XII. Adjourn

Access live stream of the meeting on GSWA website:  
<https://www.gswa.guam.gov>

For more information, please contact GSWA  
Chief of Administration, Alicia Fejeran, at  
[Alicia.Fejeran@gswa.guam.gov](mailto:Alicia.Fejeran@gswa.guam.gov) or 671-646-3111.  
Persons needing telecommunication device for the  
Hearing/Speech Impaired (TDD) may contact  
671-475-8339.

This advertisement was paid for by GSWA.

# THE SCORE

## Irving joins elite company after win

CHARLOTTE, N.C. (AP) — Kyrie Irving hit nine 3-pointers and scored a season-high 50 points, and the Brooklyn Nets snapped a four-game skid with a 132-121 win over the Charlotte Hornets on Tuesday night.

Irving became one of 22 players in NBA history with five 50-point games, according to Basketball Reference. His career high is 57 points on March 12, 2015, while with the Cleveland Cavaliers in an overtime win against San Antonio.

Andre Drummond dominated inside, finishing with 20 points and 14 rebounds for Brooklyn, which got back to .500 on the



AP PHOTO

Brooklyn Nets guard Kyrie Irving scores over Charlotte Hornets forward P.J. Washington during the second half of an NBA basketball game March 8, 2022, in Charlotte, North Carolina.

season and moved into sole possession of eighth place in the Eastern Conference standings, breaking a tie with the Hornets.

Miles Bridges and Terry Rozier each finished with 30 points for Charlotte, which had its two-game win streak snapped.

LaMelo Ball added 24 points and seven assists. Kevin Durant had a quiet 14-point night.

## Ukraine gets \$700K from tennis groups

INDIAN WELLS, Calif. (AP) — A charitable donation of \$700,000 to aid humanitarian relief efforts via Global Giving's Ukraine Crisis Relief Fund and to support the Ukraine Tennis Federation was made Tuesday by the four Grand Slam tournaments and the sport's governing bodies.

The WTA, ATP and the International Tennis Federation joined the groups that run the Australian Open, French Open, Wimbledon and U.S. Open in each giving \$100,000 to help those affected by Russia's invasion of Ukraine.

The seven organizations also created a



AP PHOTO

Elina Svitolina of Ukraine, left, and Anastasia Potapova of Russia shake hands after their match at the Abierto de Monterrey tennis tournament in Monterrey, Mexico March 1, 2022.

Tennis Plays for Peace campaign, which will include giving ribbons for players to wear during the upcoming tournament in Indian Wells to show support

for Ukraine.  
**Murray**

Also Tuesday, three-time major champion Andy Murray said on Twitter that he would

“be donating my earnings from my prize money for the rest of the year” to humanitarian efforts aimed at helping children in Ukraine.



Presents  
**Chamorro Activity**

A great way to learn and increase your Chamorro Vocabulary is by doing Crossword Puzzles. Crossword puzzles provide hours of enjoyment and challenge. With practice and patience you'll be done in no time!

D S X I G B B U F X C V  
 Y Y N S N D I A L U T A  
 N B U D A R S X X U B L  
 H T R T L Y N O Y I O V  
 K Y H L U S E B A D S T  
 P X O O P H S R D Y D J  
 A H S I O O D I T S E B  
 G H D C T H H V O S N E  
 Y K A L A N K E H F E W  
 V H U K G Z S O C Y R J  
 C B C Y E A S Z O I U K  
 S A J M T I D D E I X W

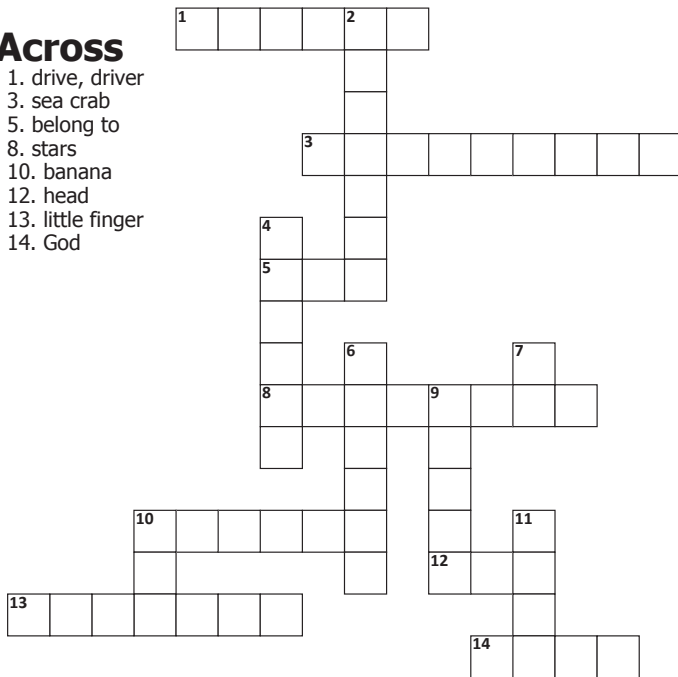
- ATOPULANG** sea crab  
**ATULAI** mackerel  
**BESTIDO** dress  
**BISNES** business  
**CHA** tea  
**CHOTDA** banana  
**DRAIBA** drive, driver  
**ENERU** January  
**ESTREYAS** stars  
**HUTU** seed from seeded  
  
**IYO** belong to  
**KALANKE** little finger  
**SA'** due to the fact/because  
  
**ULU** head  
**YUOS** God

**Down**

2. dress
4. business
6. mackerel
7. due to the fact/because
9. January
10. tea
11. seed from seeded breadfruit

**Across**

1. drive, driver
3. sea crab
5. belong to
8. stars
10. banana
12. head
13. little finger
14. God



Across: 1. draiba 3. atopulang 5. iyo 8. estreyas 10. chotda 12. ulu 13. kalanke 14. Yuos  
 Down: 2. bestido 4. bisnes 6. atulai 7. sa 9. Enuru 10. cha 11. hutu

**Cassidy's Insurance**  
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 Call us at 472-8834

**BOARD OF DIRECTORS VIRTUAL REGULAR BOARD MEETING: Thursday, March 17, 2022 • 4:00PM**  
 Google Meet Platform: [meet.google.com/ref-zduj-gjr](https://meet.google.com/ref-zduj-gjr) | Live streamed on [youtube.com/guamepa](https://youtube.com/guamepa)



**AGENDA: I.** Call to Order; **II.** Approval of Agenda; **III.** Approval of January 2022 Meeting Minutes; **IV.** Notices of Violation: Primos Heavy Equipment, Samsung E & C America, Inc., JJ Pacific Development, Lin's Hardware, Su & Zheng Corp, Feiyang Construction & Engineering, Piti Failed Septic System, Dusit Thani, Sand Castle, GPPC Inc., LMS, UMS Heavy Equipment, Upper Tumon Property, Old Royal Palm Parking Garage, Verona Hotel, Cardona, No Ka Oi; **V.** Administrator's Report; **VI.** Next meeting date and adjournment



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Guam Community Health Centers  
 Board of Director's Meeting  
 Thursday, March 17, 2022  
 Inaláhan Community Center – 10 a.m.

AGENDA

- 1) Call Meeting to Order
- 2) Review and approval of meeting minutes
- 3) Public Forum
- 4) Old Business:
  - a) CEO Recruitment
  - b) Acting CEO Appointment follow up
  - c) Recruitment of New Board Members
  - d) Provider recruitments update
- 5) New Business
  - a) Semi Autonomous Process - Guest: Mr.Simon Sanchez
  - b) 2022 Sliding Fee Discount Scale
  - c) Guam CHC Team and UH TASI Meeting
  - d) Guam CHC Bylaws Amendment
  - e) Covid-19 OT and Differential Pay for Guam CHC Staff
  - f) Proposed new clinic hours
  - g) Covid-19 Home Test Kit Policy
  - h) Mural at NRCHC
- 6) Financial Report
- 7) Treasurer's Report
- 8) Announcements/Open Discussion
  - a) Uniform Data System Report Submission
  - b) Medicare Cost Report Submission
  - c) SAC Grant Approval
- 9) Schedule Next Meeting
- 10) Adjournment

This meeting will also be on Zoom | Meeting ID: 752 281 9934 | Passcode: Primaryhc  
 For special accommodations please call 671 635-7447.  
 This ad is paid by the GCHC Program Income, DPHSS

**Guam Solid Waste Authority**

**Board of Directors Regular Meeting**  
**Thursday, March 17, 2022 – 1:00 PM (ChSt)**

Join Zoom Meeting:

Link: <https://zoom.us/j/9140408814?pwd=TjZ3U0dHSVd0ajlKRjBhcWFrc1ZYZz09>

Meeting ID: 914 040 8814

Passcode: 777546

AGENDA

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- XII. Adjourn

Access live stream of the meeting on GSWA website: <https://www.gswa.guam.gov>

For more information, please contact GSWA Chief of Administration, Alicia Fejeran, at [Alicia.Fejeran@gswa.guam.gov](mailto:Alicia.Fejeran@gswa.guam.gov) or 671-646-3111. Persons needing telecommunication device for the Hearing/Speech Impaired (TDD) may contact 671-475-8339.

*This advertisement was paid for by GSWA.*

**Operating Budget Revenues, Expenditures, Reserves**  
**As of January 31, 2022**

Unaudited

	Annual Budget Operations	ARPA	Layon Reserves	Fund Balance	Reimbursement Preconstruction Cell 3 Costs	Total Budget	Allocated Budget	ACTUALS	Variance	
<b>Revenues:</b>										
Commercial Fees (Large)	8,749,996	0	0		0	8,749,996	2,916,665	3,116,946	200,281	7%
Others - Government/Commercial Fees	1,561,321	0	0		0	1,561,321	520,440	325,122	-195,318	-38%
Residential Collection Fees	7,817,457	0	0		0	7,817,457	2,605,819	2,668,811	62,992	2%
Host Community Fees	327,759	0	0		0	327,759	109,253	110,545	1,291	1%
Other Revenues	538,787	0	0		0	538,787	179,596	175,987	-3,609	-2%
Interest Income	0	0	0		0	0	0	863	863	n/a
Prior Year Revenues	0	0	0		0	0	0	0	0	n/a
<b>Total revenues</b>	<b>18,995,320</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>18,995,320</b>	<b>6,331,773</b>	<b>6,398,274</b>	<b>66,500</b>	<b>1.05%</b>
A/R Adjustment 3% of Residential Revenues	-234,524	0	0		0	-234,524	-78,175	(80,064)	-1,891	2.42%
<b>Net Revenues</b>	<b>18,760,796</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>18,760,796</b>	<b>6,253,599</b>	<b>6,318,210</b>	<b>64,610</b>	<b>1.03%</b>
ARPA Budget Allocation	0	10,374,267	0		0	10,374,267	693,565	693,565	0	0.00%
<b>Total Revenues/ARPA Allocation</b>	<b>18,760,796</b>	<b>10,374,267</b>	<b>0</b>		<b>0</b>	<b>29,135,063</b>	<b>6,947,164</b>	<b>7,011,775</b>	<b>64,611</b>	<b>0.93%</b>
Transfers In - Reimb. From Cell 3	0	0	0		850,194	850,194	0	850,194	850,194	n/a
Fund Balance - Cell Closure & Equipment Replac	0	0	0	1,265,000	0	1,265,000	0	-	0	n/a
<b>TOTAL REVENUES/FUNDS:</b>	<b>18,760,796</b>	<b>10,374,267</b>	<b>0</b>	<b>1,265,000</b>	<b>850,194</b>	<b>31,250,257</b>	<b>6,947,164</b>	<b>7,861,968</b>	<b>914,805</b>	<b>13.17%</b>
<b>Expenditures by Object:</b>										
Salaries and wages	2,611,533	0	0		0	2,611,533	892,262	801,433	-90,829	-10.2%
<b>Contractual services:</b>										
Layon Operator	3,759,073	504,000	0		58,553	4,321,626	1,274,401	1,270,000	-4,401	-0.3%
Layon Operations	472,184	40,000	100,000	165,000	0	777,184	205,232	196,067	-9,165	-4.5%
Harmon Hauler Station Operations	3,056,933	77,000	100,000		84,132	3,318,065	1,106,022	1,076,165	-29,857	-2.7%
Closure & postclosure care	2,000,000	0	0		0	2,000,000	666,667	666,667	0	0.0%
Recycling Programs	966,755	0	0		70,880	1,037,635	345,878	353,021	7,143	2.1%
GEPA Appropriation	202,992	0	0		0	202,992	18,249	18,249	0	n/a
Contractual Employees	260,000	960,000	0		132,088	1,352,088	450,696	449,463	-1,233	-0.3%
Vehicle Maintenance	255,650	685,064	0		0	940,714	313,571	294,172	-19,399	-6.2%
PUC/Legal Expenses	80,000	152,000	0		0	232,000	70,333	70,333	0	0.0%
Others	270,952	36,204	0		35,000	342,156	79,921	77,738	-2,183	-2.7%
<b>Total contractual services:</b>	<b>11,324,539</b>	<b>2,454,268</b>	<b>200,000</b>	<b>165,000</b>	<b>380,653</b>	<b>14,524,460</b>	<b>4,594,355</b>	<b>4,471,875</b>	<b>-59,095</b>	<b>-1.3%</b>
Receiver	0	0	0	0	0	0	0	104,931	104,931	n/a
Travel	24,000	0	0		0	24,000	2,137	2,137	0	0.0%
Supplies	307,943	0	0		102,213	410,156	136,719	141,218	4,499	3.3%
Worker's compensation	4,000	0	0		0	4,000	1,333	0	-1,333	n/a
Drug testing	1,000	0	0		0	1,000	333	130	-204	-61.1%
Equipment	10,394	0	0		0	10,394	10,240	10,240	0	n/a
Utilities - power	71,775	0	0		21,000	92,775	30,925	30,943	18	0.1%
Utilities - water	18,000	0	0		0	18,000	6,000	3,685	-2,315	-38.6%
Communications	61,490	0	0		0	61,490	20,497	18,868	-1,629	-7.9%
Capital outlays	680,635	7,920,000	0	1,100,000	0	9,700,635	226,878	226,878	0	0.0%
Miscellaneous	353,626	0	0		27,000	380,626	141,329	135,830	-5,499	-3.9%
Reserves - Layon Landfill	200,000	0	-200,000		0	0	0	0	0	n/a
Transfers to Host Community Fund	327,759	0	0		0	327,759	109,253	110,545	1,292	1.2%
Transfer out to General Fund (Debt Service), C	2,998,625	0	0		0	2,998,625	999,542	1,014,646	15,104	1.5%
Other Expenditures	5,059,248	7,920,000	-200,000	1,100,000	150,213	14,029,460	1,685,186	1,695,119	9,933	0.6%
<b>TOTAL EXPENDITURES:</b>	<b>18,995,319</b>	<b>10,374,268</b>	<b>0</b>	<b>1,265,000</b>	<b>530,866</b>	<b>31,165,453</b>	<b>7,154,016</b>	<b>7,073,358</b>	<b>-35,060</b>	<b>-0.5%</b>
Excess (deficiency) of revenues over (under expenditures)								<b>788,608</b>		
Other financing sources (uses), Transfers in from other funds								0		
Transfers out to other funds								0		
Total other financing sources (uses), net								0		
Net Change in Fund Balance:								788,608		
Beginning Fund Balance, 09-30-21, Unaudited								9,987,486		
Ending Fund Balance, December, 30, 2021								10,776,094		

Note:

This report is based on preliminary month end numbers and is subject to change based on DOA updates and accounting adjustments.

ARPA Funds are allocated based on when they are expended.

Bad debt expense was based on FY2021 write off approximately 3% of Residential Revenues.

Operating Budget Revenues, Expenditures, Reserves

As of January 31, 2022

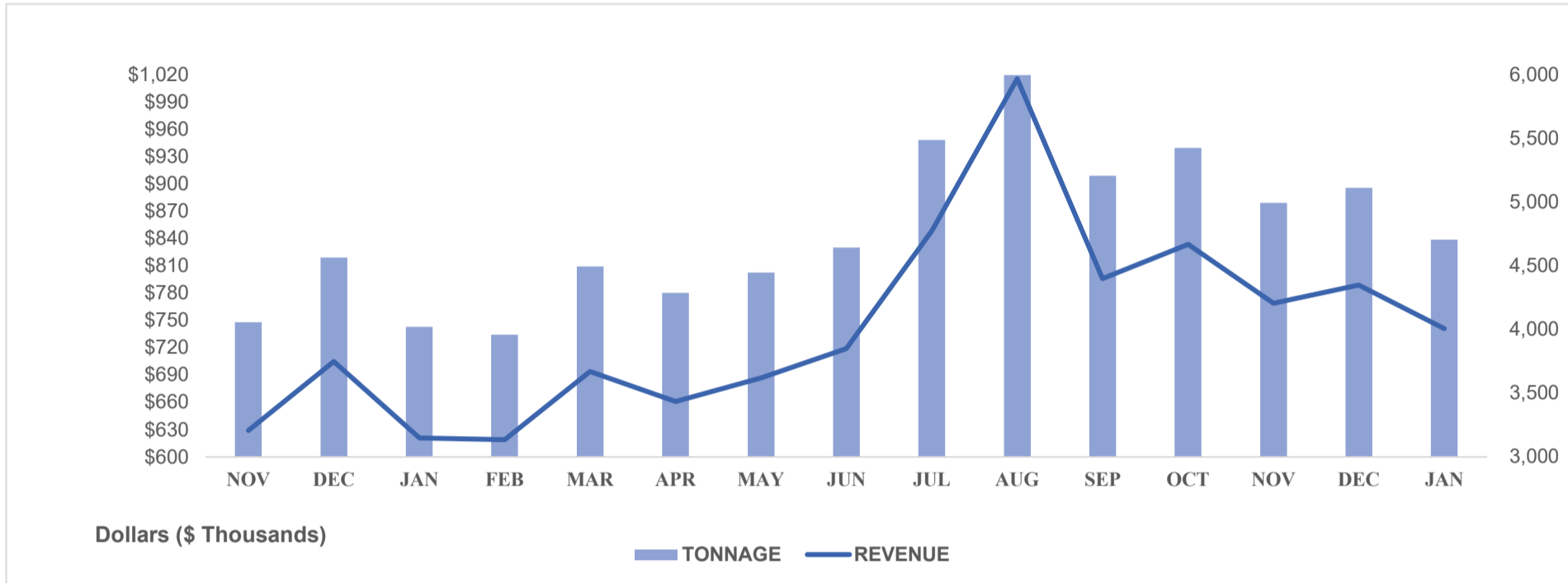
Unaudited	FY2022 Actuals to Date	FY2021 Actuals to Date	Variance	% Increase (Decrease)
<b>Revenues:</b>				
Commercial Fees (Large)	3,116,946	2,628,351	488,595	18.6%
Others - Government/Commercial Fees	325,122	546,775	-221,653	-40.5%
Residential Collection Fees	2,668,811	2,525,764	143,047	5.7%
Host Community Fees	110,545	102,431	8,114	7.9%
Other Revenues	175,987	184,593	-8,606	-4.7%
Interest Income	863	1,108	-245	-22.1%
Total Revenues before A/R adjustment	<b>6,398,274</b>	<b>5,989,022</b>	<b>409,252</b>	<b>6.8%</b>
A/R Adjustment	<b>-80,064</b>	<b>-75,773</b>	<b>-4,291</b>	5.7%
Net: revenues	6,318,210	5,913,249	404,961	6.8%
ARPA Budget Allocation	693,565	0	693,565	n/a
Total Revenues/ARPA Allocation	7,011,775	5,913,249	1,098,526	18.6%
Transfers In - Reimb. From Cell 3	850,194	0	850,194	n/a
Fund Balance - Cell Closure Reserves	0	0	0	n/a
<b>Total Revenues/Transfers In:</b>	<b>7,861,969</b>	<b>5,913,249</b>	<b>1,948,720</b>	<b>33.0%</b>
<b>Expenditures by Object:</b>				
Salaries and wages - regular	523,158	572,678	-49,520	-8.6%
Salaries and wages - overtime	59,577	47,104	12,473	26.5%
Salaries and wages - fringe benefits	218,698	219,411	-713	-0.3%
	801,433	839,193	-37,760	-4.5%
<b>Contractual services:</b>				
Layon Operations	1,270,000	1,066,551	203,449	19.1%
Layon Others	196,067	157,382	38,685	24.6%
Harmon Hauler Station Operations	1,076,165	979,276	96,889	9.9%
Closure & postclosure care (OPCC)	666,668	666,668	0	0.0%
Recycling/Other Programs	353,021	323,599	29,422	9.1%
GEPA Appropriation	18,249	59,936	-41,687	-69.6%
Contractual Employees	449,463	376,330	73,133	19.4%
Vehicle Maintenance	294,172	355,429	-61,257	-17.2%
PUC/Legal Expenses	70,333	51,357	18,976	36.9%
Other Contractual	77,738	69,689	8,049	11.5%
Total Contractual	4,471,875	4,106,217	365,660	8.9%
Receiver	104,931	67,581	37,350	55.3%
Travel	2,137	0	2,137	n/a
Supplies	141,218	109,706	31,512	28.7%
Worker's compensation	0	0	0	n/a
Drug testing	130	87	43	49.4%
Equipment	10,240	628	9,612	1530.6%
Utilities - power	30,943	21,092	9,851	46.7%
Utilities - water	3,685	6,745	-3,060	-45.4%
Communications	18,868	19,973	-1,105	-5.5%
Capital outlays	226,880	0	226,880	n/a
Miscellaneous	135,830	71,949	63,881	88.8%
Reserves	0	0	0	n/a
Transfers to Host Community Fund	110,545	102,431	8,114	7.9%
Transfer out to General Fund (Debt Service), Cell 3 Expe	1,014,646	1,013,854	792	0.1%
Other Expenditures	1,695,121	1,346,465	348,657	25.9%
<b>TOTAL EXPENDITURES:</b>	<b>7,073,360</b>	<b>6,359,456</b>	<b>713,907</b>	<b>11.2%</b>
Excess (deficiency) of revenues over (under expenditures)	788,608	-446,207	1,234,815	-276.7%
Other financing sources (uses),				
Transfers in from other funds	0	0	0	
Transfers out to other funds	0	0	0	
Total other financing sources (uses), net	0	0	0	
Net Change in Fund Balance:	<b>788,608</b>	<b>-446,207</b>	<b>1,234,815</b>	<b>-276.7%</b>
Beginning Fund Balance, 09-30 (unaudited FY21)	9,987,486	11,066,473	-1,078,987	-9.8%
Ending Fund Balance, December 31	10,776,094	10,620,266	155,828	1.5%

Note:

This report is based on preliminary month end numbers and is subject to change based on DOA updates and accounting adjustments.

**Commercial/Military Revenue & Tonnage  
NOVEMBER 2020 - JANUARY 2022  
FIFTEEN (15) MONTHS**

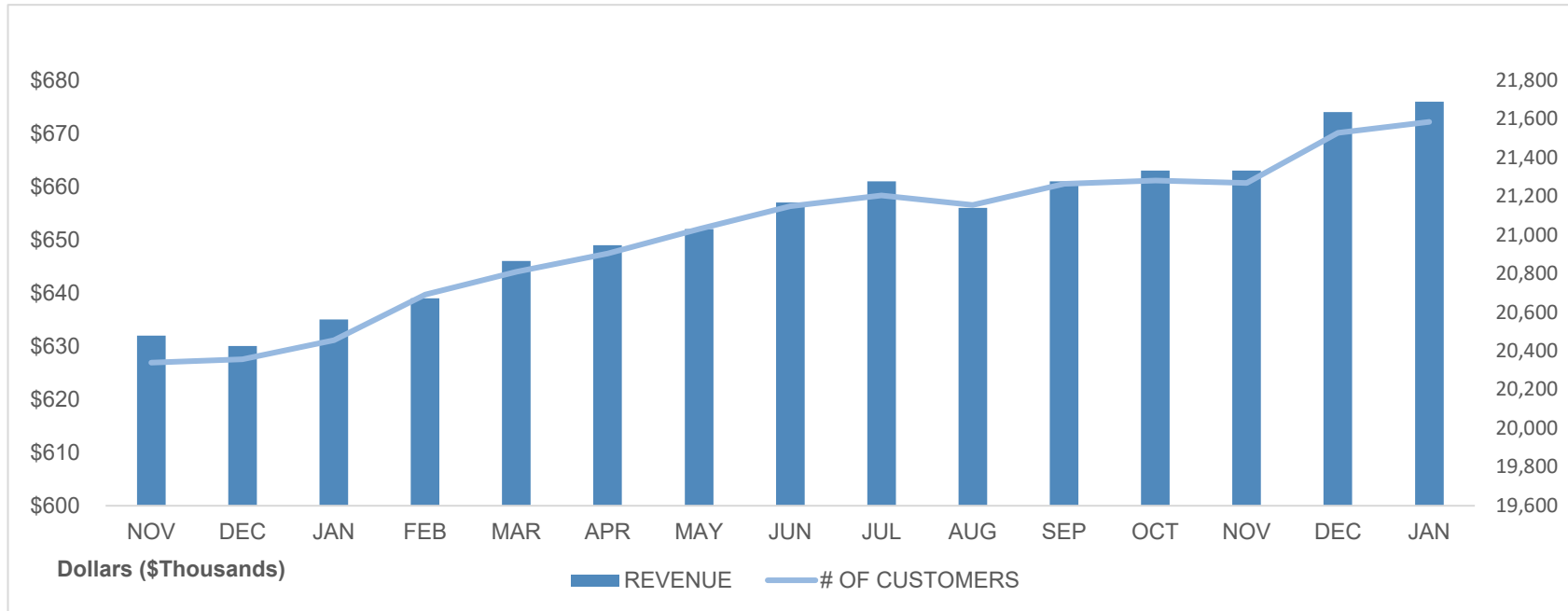
	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	TOTAL
TONNAGE	4,059	4,566	4,021	3,961	4,496	4,288	4,448	4,646	5,491	6,597	5,210	5,430	4,997	5,113	4,709	72,030
REVENUE	\$ 629	\$ 705	\$ 621	\$ 619	\$ 694	\$ 661	\$ 687	\$ 719	\$ 849	\$ 1,016	\$ 796	\$ 834	\$ 769	\$ 789	\$ 741	\$ 11,129.00



**Note : January 2022 revenues of \$741k is trending the same amount as the average of the 15 months period - \$741.9k.**

**Residential Revenue & Tonnage  
NOVEMBER 2020 - JANUARY 2022  
FIFTEEN (15) MONTHS**

	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
TONNAGE	2,308	2,532	2,180	2,029	2,482	2,110	2,346	2,515	2,323	2,523	2,344	2,207	2,347	2,370
REVENUE	\$ 632	\$ 630	\$ 635	\$ 639	\$ 646	\$ 649	\$ 652	\$ 657	\$ 661	\$ 656	\$ 661	\$ 663	\$ 663	\$ 674
# OF CUSTOMERS	20,340	20,358	20,456	20,692	20,811	20,904	21,031	21,148	21,205	21,155	21,264	21,281	21,268	21,528



**Note : January 2022 revenues of \$676k is trending 3.5% higher than the average of the 15 months period - \$652.9k.**

**KEY INDICATORS**  
**As of January 31, 2021**

Indicators	Target	Oct-21	Nov-21	Dec-21	Jan-22
Days in Cash	90	65	59	74	69
Collection Ratio					
* Month to Date	98%	104%	93%	111%	90%
* Year to Date	98%	104%	99%	103%	100%
Account Receivable Days	60	59	58	56	57
Account Payable Days	40 days	44	41	32	25
Residential Customers	20,537	21,281	21,268	21,528	21,585
Trucks Purchased - FY2020	4	0	0	0	0
Trucks Purchased - FY2021	2	0	0	0	0
Trucks Purchased - FY2022	4	0	0	0	0
Contamination Rate	25.0%	68.9%	77.0%	71%	75%

Note:

Recorded \$850k from bond reimbursement of Preconstruction Costs for Cell 3 in December 2021.

GWA didn't make any payments on January but made payment on February 11, 2022 the amount of \$79,087.



GUAM SOLID WASTE AUTHORITY  
FY2023 Budget Hearing



## MISSION

The mission of the Guam Solid Waste Authority is to provide a safe and Healthy environment for the people of Guam through proper, timely and efficient collections of refuse materials throughout the villages and urban areas to ensure their proper disposal in legally permitted facilities.

## GOAL AND OBJECTIVES

Pursuant to 28 GAR, Chapter 5:

-Protect public health, safety and welfare by reducing or eliminating health

Hazards, fire hazards, offensive odors and unsightly litter attributable to Accumulation of solid waste;

-Ensure proper, cost-effective, and environmentally sound disposal of Solid waste;

-Reduce the demand for landfill sites and conserve land resources by Providing maximum recovery of usable materials of solid wastes within Limits of economic feasibility.

-Communicate with customers through educational efforts to increase Recycling participation in the current recycling program in order to Minimize waste and extend the life of the landfill.

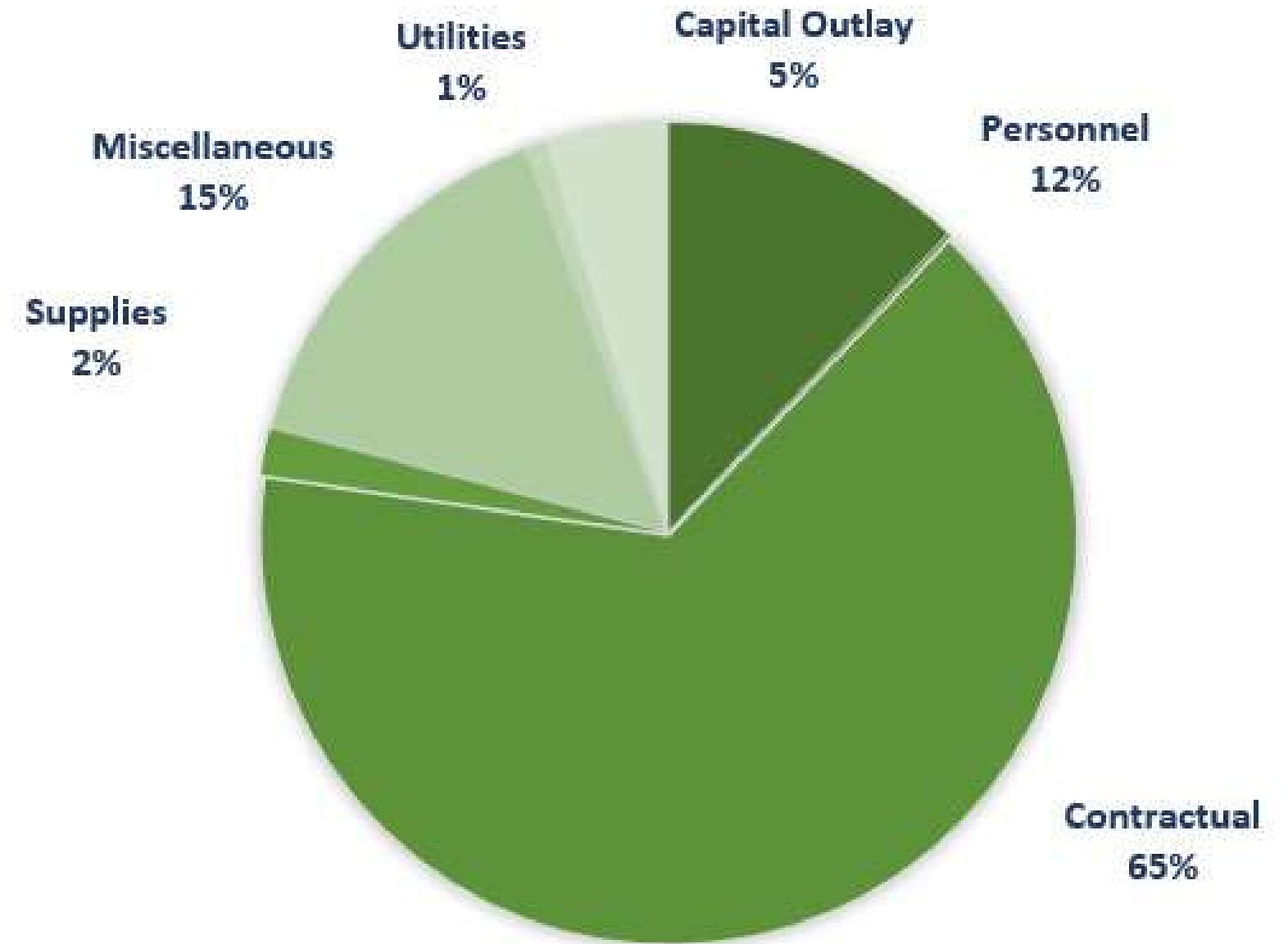
# Comparative Revenue Report

## FY2017 TO FY2021

	FY2017 <i>Audited</i>	FY2018 <i>Audited</i>	FY2019 <i>Audited</i>	FY2020 <i>Audited</i>	FY2021 <i>Unaudited</i>
<b>Actual Revenues:</b>					
Tipping Fees	18,897,740	18,977,111	18,979,473	17,853,026	18,193,903
Host Community Fees	349,799	347,194	342,921	317,064	325,188
Use of money and property	29,871	21,233	17,360	13,455	3,104
Revenues before Transfers In	19,277,410	19,345,538	19,339,754	18,183,545	18,522,195
Transfers In - COVID-19 Fund	0	0	0	33,844	0
Transfers In - ARPA Fund	0				545,732
<b>Total Revenues:</b>	<b>19,277,410</b>	<b>19,345,538</b>	<b>19,339,754</b>	<b>18,217,389</b>	<b>19,067,927</b>
<b>Budgeted Revenues:</b>	<b>19,708,580</b>	<b>20,069,975</b>	<b>19,834,344</b>	<b>19,144,188</b>	<b>19,394,267</b>

# FY2023 BUDGET REQUEST BY OBJECT CLASS

	Operations	ARPA	
Personnel	2,731,686		2,731,686
Travel	24,000		24,000
Contractual	11,190,176	3,660,000	14,850,176
Supplies	408,795		408,795
Equipment	10,362		10,362
Workers Comp	4,000		4,000
Drug Testing	1,000		1,000
Miscellaneous	3,472,205		3,472,205
Utilities	176,434		176,434
Capital Outlay	680,635	420,000	1,100,635
<b>Total Appropriation:</b>	<b>18,699,293</b>	<b>4,080,000</b>	<b>22,779,293</b>



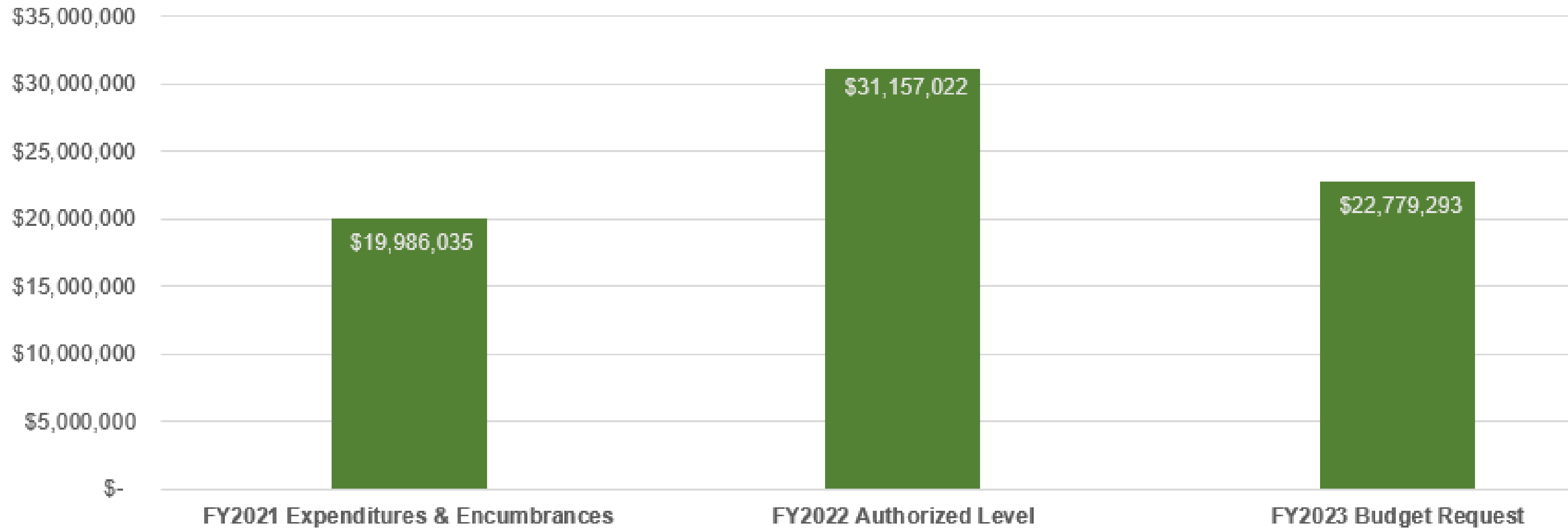
**NOTE: FY2023 BUDGET REQUEST EXCLUDES GEPA APPROPRIATION OF \$202,992**

### FY23 BUDGET REQUEST vs. FY22 BUDGET

	FY 2023 Request	ARPA Funds	TOTAL		FY 2022 Authorized	ARPA/ FB/Others	TOTAL	Variance
<b>Personnel</b>	2,731,686	0	2,731,686		2,611,533	0	2,611,533	4.6%
<b>Contractual</b>								
Landfill Operations	3,024,703	2,000,000	5,024,703		4,231,257	867,553	5,098,810	-1.5%
Hauler Only Transfer Station	2,410,971	1,000,000	3,410,971		3,056,933	261,132	3,318,065	2.8%
Contractual Employees	1,368,178	250,000	1,618,178		260,000	1,092,088	1,352,088	19.7%
Repairs & Maintenance	951,909	0	951,909		255,650	685,064	940,714	1.2%
Legal Services/PUC/Others	235,300	0	235,300		80,000	152,000	232,000	1.4%
Others	255,974	410,000	665,974		270,952	71,204	342,156	94.6%
Ordot Post Closure Care	2,000,000	0	2,000,000		2,000,000	0	2,000,000	0.0%
Recycling Programs	943,142	0	943,142		966,755	70,880	1,037,635	-9.1%
<b>Total Contractual</b>	11,190,176	3,660,000	14,850,176		11,121,547	3,199,921	14,321,468	3.7%
<b>Capital Outlay</b>	680,635	420,000	1,100,635		680,635	9,020,000	9,700,635	-88.7%

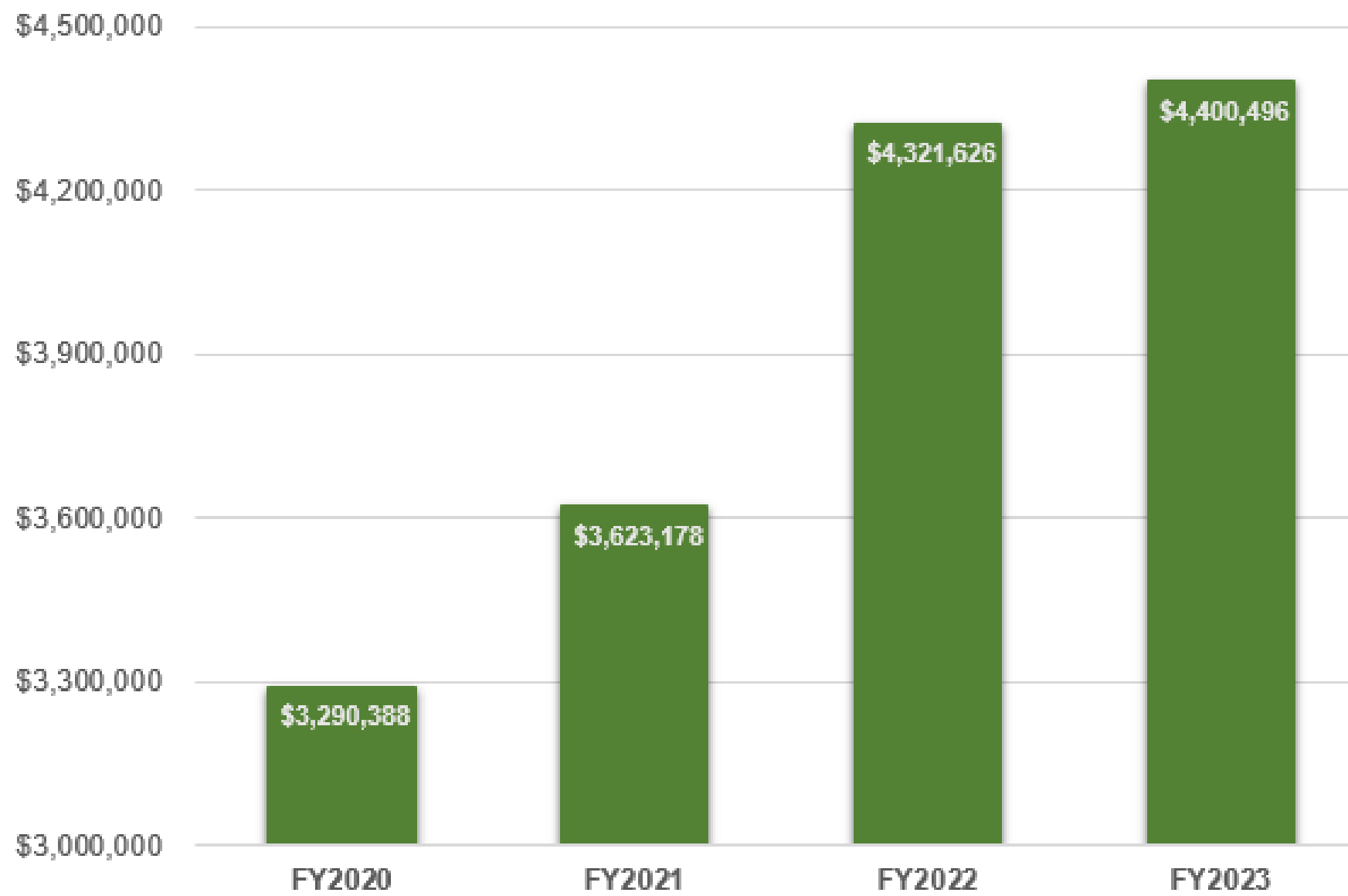
# FY2021 - FY2023 COMPARATIVE

	Operations	ARPA	Cell 3 Reimb	Fund Balance	Total
FY2021 Expenditures & Encumbrances	19,440,302	545,733			\$ 19,986,035
FY2022 Authorized Level	18,667,560	10,374,268	850,194	1,265,000	\$ 31,157,022
FY2023 Budget Request	18,699,293	4,080,000			\$ 22,779,293

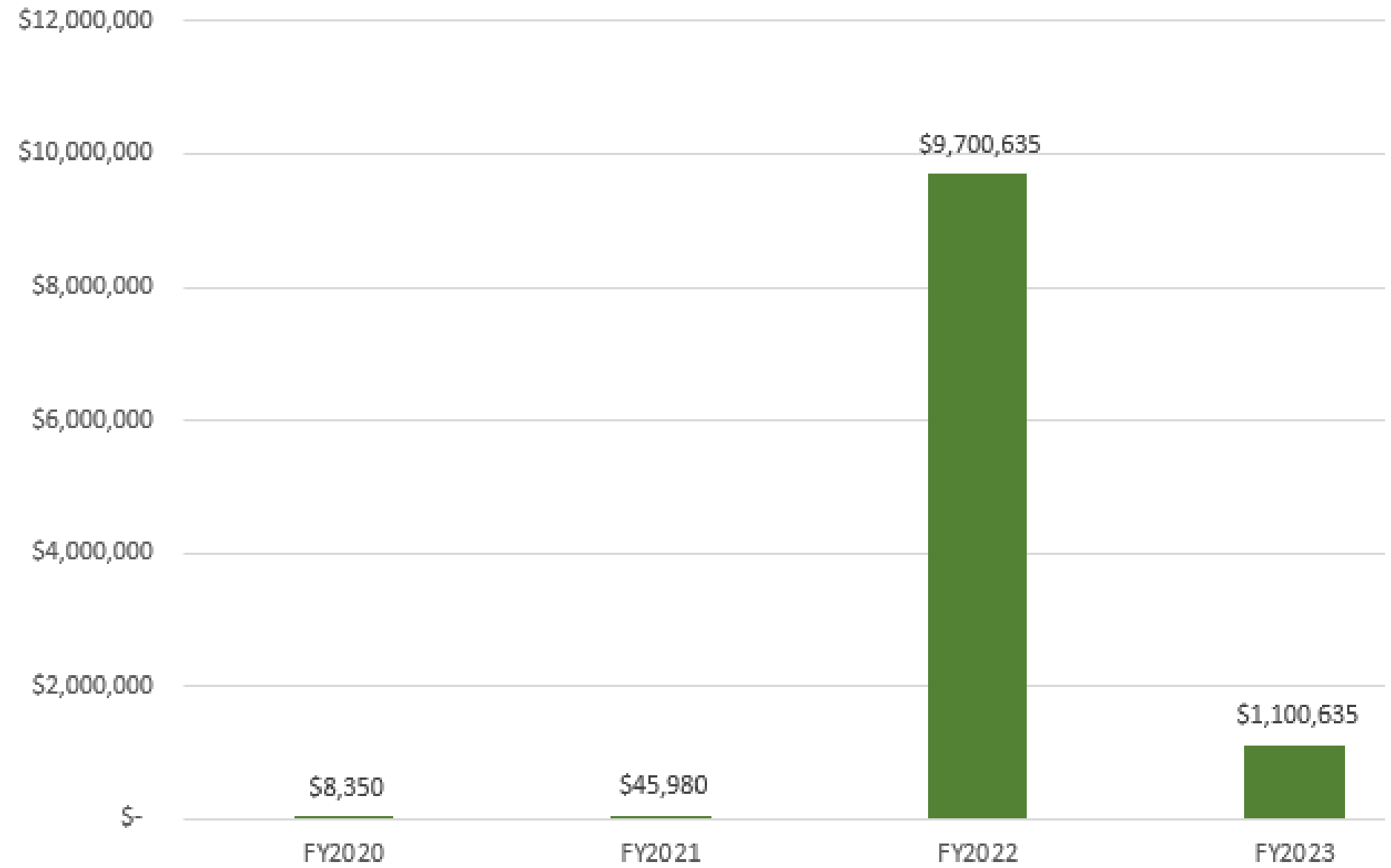


# COMPARATIVE CONT.

## LAYON OPERATIONS



## CAPITAL OUTLAY



GSWA BUDGET REQUEST -

Request authorization to expend all funding sources received for the purposes of Chapter 51A.

Request that GSWA's funds not be appropriated to any department/program for any purpose.

# Notable Accomplishments FY2021 – FY2022

Initiated Island Wide Collection Planning.

Initiated Purchase of Three Large Collection Trucks with multipack bodies and one small electric truck.

Exploring the options available for closing Cells 1 and 2 a Layon.

Initial discussion with companies that provide solar panels as part of Landfill Closures.  
Communications with Guam Power Authority on the Solar Panel Project and Storage Battery Placement.

Continuation of Preventive Maintenance Program for Trucks and Self Hauling to Layon.

Completed Cell 3 Construction

As of July 2, 2021, the substantial completion of the construction of Cell 3 at the Layon Landfill was successfully achieved.

Upgraded GSWA Telephone System

GSWA's telephone system was upgraded to include an Integrated Automatic Call Distribution System in February 2022.

Installed Multi Threat Security System

GSWA included an installation of managed security products and professional services to provide a cost-effective security solution that helps detect and stop malicious traffic before it enters our network.

Upgraded Customer/Billing Software

GSWA upgraded the customer and billing software which links newly installed tablets in GSWA fleets with customer service updating customer's records daily while on routes.



# FY2023 OUTLOOK

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- Implement New Pay Plan for GSWA employees.
- Implement the Island Wide Collection Program.